



STATE OF NEW JERSEY  
**DEPARTMENT OF HEALTH**

The mission of the Department of Health is to improve health through leadership and innovation.

# Learning Collaborative Webinar - Improvement Target Goals

New Jersey Department of Health (NJDOH)



# Objective

In this presentation we will review:

- General Program updates
- Stage 3 performance measure calculations
- Improvement Target Goal Updates

# General Program Updates

- DY4 - DY5 Hospital Performance Measure Results were published on January 9, 2018 to the NJ DSRIP website portal.
- DY5 Performance Measure Results Appeals - Department is near final agreement with CMS.
- DY6 Semi-Annual 1 Progress Reports have been approved and payment is being processed.
  - ✓ 100% Achievement Met
- DY6 Re-Application Approval Letters have been received by hospitals.

# General Program Updates

- Attribution rosters released to hospitals March 16, 2018.
- DY6 Semi-Annual 2 Progress Reports are due **April 30, 2018**.
- DY6 Semi-Annual 2 and DY6 Annual Standard Reporting Workbooks are due **April 30, 2018**.
- Databook 4.0 with Chart/EHR updates was posted to the website on March 16, 2018.
- Databook 4.1 with MMIS updates is in the final stages of development. Anticipate publication on the NJ DSRIP website by June 2018.

# Stage 3 performance measure calculations

# Improvement Target Goal (ITG)

“The Improvement Target Goal serves as the standard level of performance that New Jersey hospitals will strive to obtain.”

- Funding and Mechanics Protocol pg. 21

## ITGs

- NJ DSRIP’s high performance benchmark
- One value per measure and stratification
- Constant throughout initial waiver period (DY3 – 5: 2014 – 2016 performance)

# Expected Improvement Target Goal (EITG)

“For DY6, Stage 3 project related Quality Improvement metrics will be based on pay for performance (P4P), all Quality Improvement metrics are required to meet expected improvement target goals to earn any payment tied to performance.”

- Funding and Mechanics Protocol pg. 17

## EITGs

- Performance target for each hospital’s measure
- Unique per hospital
- Updated every performance period

# Gap Reduction Formula

$$\text{EITG} = (\text{ITG} - \text{Baseline}) * \text{Gap Reduction \%} + \text{Baseline}$$

- Improvement Target Goal (ITG): High performance goal
- Expected Improvement Target Goal: Improvement target per hospital and measure
- Baseline: Better of the last measure result or EITG
- Gap Reduction %: The amount of the Gap (ITG – Baseline) that must be closed to achieve payment



# Gap Reduction Formula

		Gap Reduction Calculation
Line 1	<b>Improvement Target Goal</b>	90
Line 2	Baseline	40
Line 3	Gap = Improvement Target Goal – Baseline [Line 1 – Line 2]	50 (90 – 40)
Line 4	Gap Reduction %	10%
Line 5	Required reduction = Gap * Gap Reduction % [Line 3 * Line 4]	5 (50 * 10%)
Line 6	<b>Expected Improvement Target Goal</b> [Line 2 + Line 5]	<b>45</b> (40 + 5)
Line 7	Measure Result	55
Line 8	Payment Achievement Higher results are better in this example	<b>Met</b> (55 > 45)

\* 10% is the default gap reduction value. It can be reduced to 8% if the hospital qualifies for the Incentive Provision by meeting criteria described in Webinar 9 Slide 9

# Improvement Target Goal Updates

# ITG Update

- CMS requested updates to the ITG selection process for the waiver extension period.
- CMS and New Jersey are continuing to negotiate final terms for the DY6 ITG value updates.
- CMS intends for the most challenging target to be selected from publicly available resources.
- New Improvement Target Goal values will be posted to the NJ DSRIP Website under Resources > Guidance Documents  
<https://dsrip.nj.gov/Home/Resources>

# ITG Update Under CMS Review

## Updated ITG Selection Process for Both Measure Sources (MMIS and Chart/EHR)

### ITG Setting:

Step 1: Select the most challenging target from the following sources:

A: 95<sup>th</sup> percentile of National benchmark if available

B: 95<sup>th</sup> percentile of NJ statewide benchmark if available

C: 90<sup>th</sup> percentile of DSRIP-participating hospitals (MMIS or Chart/EHR based)

D: Current ITG in use for DY 3 - 5

Step 2: If the above options are not available, choose from the following:

A: 90% compliance for process measures

B: 95<sup>th</sup> percentile of custom ITG based on measure specification and available information for outcome measures.

# ITG – Payment Report

Column O  
Improvement  
Target Goal

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
	AttributionID	Provider_Name	Project ID	Incentive Provision	Incentive Percent	DSRIP ID	Measure Name	Stratification	Data Source	Semi-Annual Reporting	Original Payment Type	Current P4P Status	Improvement Direction	Units Of Measure	Improvement Target Goal	Substitution Threshold
1																
2																
3																
4																
5																
6																
7																
8																
9																
10																
11	<b>Total</b>															
12																
13																
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27																



# Next Steps

**Thursday, April 26, 10:00 – 10:30 a.m. ET:**

Topic: DSRIP Learning Collaborative Q&A

- Offer update on status of final ITG values as available.

**Monday, April 30, 2:00 – 3:00 p.m. ET:**

Topic: DSRIP Learning Collaborative Webinar - DY7 and DY8 Program

Moderator: PCG

**Wednesday, May 2, 10am-10:30 a.m. ET**

Topic: DSRIP Learning Collaborative Q&A

Moderator: PCG

Please continue to submit detailed hospital questions to [njdsrip@mslc.com](mailto:njdsrip@mslc.com).



# Q & A